



Corporate Overview Group

Tuesday, 21 February 2023

Review of 2019-2023 Strategic Tasks

Report of the Director – Finance and Corporate Services

1. Purpose of report

- 1.1. The Council's current Corporate Strategy is due to expire later this year. It is therefore timely to review the strategic actions within the Strategy and think ahead to the new Strategy.
- 1.2. The Corporate Overview Group are invited to review progress towards the corporate priorities set in September 2019 and provide officers with any ideas they have for future priorities or actions.

2. Recommendation

It is RECOMMENDED that the Corporate Overview Group:

- a) Review the progress reported against each strategic action set in the 2019-2023 Corporate Strategy.
- b) Make suggestions as to future actions that could be included in the 2023-2027 Corporate Strategy to be drafted later this year.

3. Reasons for Recommendation

- 3.1. The Corporate Strategy highlights the Council's corporate priorities and the strategic actions it is planning to undertake to implement change in those priority areas.
- 3.2. It is important that Councillors take the opportunity, as the end of the Corporate Strategy period approaches, to reflect on the progress made and consider the future direction of the Council.

4. Supporting Information

- 4.1. The Council's Corporate Strategy 2019-2023 was adopted at Council on 19 September 2019. It contained four corporate priorities:
 - Quality of Life
 - Efficient Services
 - Sustainable Growth
 - The Environment.

- 4.2. It was supported by an action plan containing seventeen strategic actions designed to deliver improvements in line with the Council's corporate priorities. These have been reviewed quarterly by the Corporate Overview Group as part of their monitoring of the Council's finances and performance.
- 4.3. As a 'living' Strategy, six additional tasks have been added to the action plan through the period of the Strategy as others have been completed and removed.
- 4.4. The table in Appendix One provides a detailed summary of what action has been taken as a result of each strategic action and the impact of that action within the Council's identified priority area.
- 4.5. In addition to the large-scale projects delivered within the Corporate Strategy period, the decision was taken to insource the Council's Streetwise service with effect from 1 September 2022. This was a significant piece of work involving a complex project plan that also addressed the transfer of all staff back into the Council. The service is beginning to settle back down as an inhouse service, and a new business plan is being developed over 2023/24 to assess how Streetwise can grow and generate income whilst concentrating its services more locally to have a greater impact on the Rushcliffe place. We are continuing to support local town and parish councils and are looking to work with key partners moving forward whilst maintaining a consistent and high standard of service delivery across the range of services Streetwise provide.
- 4.6. A successful Streetwise service will help ensure Rushcliffe remains a great place to live, keeping communities free of litter and clean and pleasant areas, green areas and parks and recreational facilities to spend time with family and friends. The service is looking to work closely with town and parish councils and key partners and to concentrate its efforts on the Rushcliffe place, before looking to grow and expand in other areas. We will look to work with volunteer groups and build and grow a network of community litter picking champions offering support to groups who want to make an impact in their area.
- 4.7. The Group are also reminded that this Corporate Strategy has been delivered against the backdrop of the Covid-19 pandemic, cost of living crisis and unrest in the Ukraine which has had an impact on energy costs and building supplies.
- 4.8. The Group is asked to consider whether:
 - The Council has made the progress it intended during the Corporate Strategy period
 - The identified strategic actions have had the desired impact and made improvements in the Council's Corporate priority areas
 - Individual actions remain incomplete and should be rolled forward into the new Strategy or dealt with in a different way
 - The Council's corporate priorities should remain the same or if changes are needed
 - Group members have suggestions for potential strategic actions for the next Corporate Strategy

- Group members have suggestions for potential scrutiny topics for the next cycle of meetings.

5. Risks and Uncertainties

- 5.1. There are no risks and uncertainties directly tied to the content of this report. The Council could choose not to review progress towards its strategic actions but this is not good practice and could lead to resources being spent without corresponding and positive community impacts.

6. Implications

6.1. Financial Implications

There are no financial impacts connected to the content of this report.

6.2. Legal Implications

There are no legal impacts connected to the content of this report.

6.3. Equalities Implications

There are no equalities impacts connected to the content of this report.

6.4. Section 17 of the Crime and Disorder Act 1998 Implications

There are no crime and disorder impacts connected to the content of this report.

7. Link to Corporate Priorities

Quality of Life	The delivery of the strategic tasks contained within the action plan to the Corporate Strategy 2019-23 support all of the Council's identified Corporate Priorities.
Efficient Services	
Sustainable Growth	
The Environment	

8. Recommendations

It is RECOMMENDED that the Corporate Overview Group:

- Review the progress reported against each strategic action set in the 2019-2023 Corporate Strategy.
- Make suggestions as to future actions that could be included in the 2023-2027 Corporate Strategy to be drafted later this year.

For more information contact:	Charlotte Caven-Atack Service Manager – Corporate Services ccaven-atack@rushcliffe.gov.uk
Background papers available for Inspection:	Council report ' Corporate Strategy 2019-2023 ' September 2019
List of appendices:	